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October 28, 2008

Adjusters International
Corporate Office
126 Business Park Drive
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To whom it may concern:

Please accept this letter as an expression of our sincere appreciation to your company, and especially to Ron Simmons, for assisting the District with the appeal of the Federal Emergency Management Agency's Project Worksheet (PW 72-1). As you may be aware, the District received word on October 24 that FEMA declared that the High School does meet the 50% rule and is now eligible for replacement. Mr. Simmon's support and guidance was invaluable as he worked with the District's professional engineering firm, Askew, Hargraves, Harcourt & Associates (A2H), in creating a "sister" estimate that allowed A2H to identify items of work that were either missing or undervalued in PW 72-1. The "sister" estimate led to continued negotiations between FEMA, A2H, and the District. The outcome was favorable, ultimately leading to the 50% rule being met and the district will now be able to replace a severely damaged facility.

Again, we are extremely pleased with the services we received from your company and look forward to continued contact with Mr. Simmons as needed.

Sincerely,

A handwritten signature in blue ink that reads 'JJBullington'.

Ms. J. J. Bullington, Superintendent
Caruthersville Public Schools